# Universities Innovation Entrepreneurship

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#### Tech Transfer Deals































































- BlueNalu formed 2018 to make cell-based seafood without the whole animal
- Partnerships with Rutgers University, Fraunhofer, University of Miami, UC San Diego
- Largest seed round in cell-based meats category
- Investors from USA, UK, Hong Kong, Luxembourg, Israel
- Private investment of 6 billionaires

### University Spin-outs

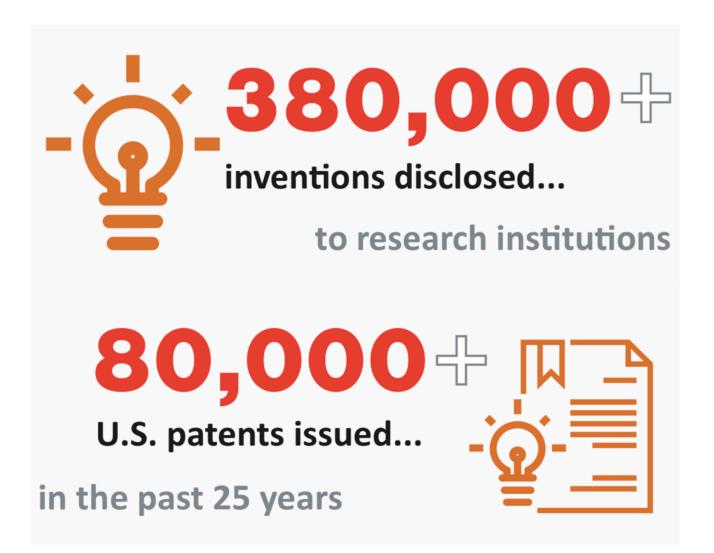
- Lucent Medical (University of Washington)
- Advanced Electroluminescent Devices (University of Washington)
- Molecular Applications Group (Stanford)
- Dentigenix (University of Michigan, Harvard, UTSA)
- Etaphase (Princeton, University of Surrey, NYU, University of Washington)
- PrimeBee (University of Helsinki)

### Academic Tech Transfer Has Economic **Impact**





...advances technology availability via patents and licenses...

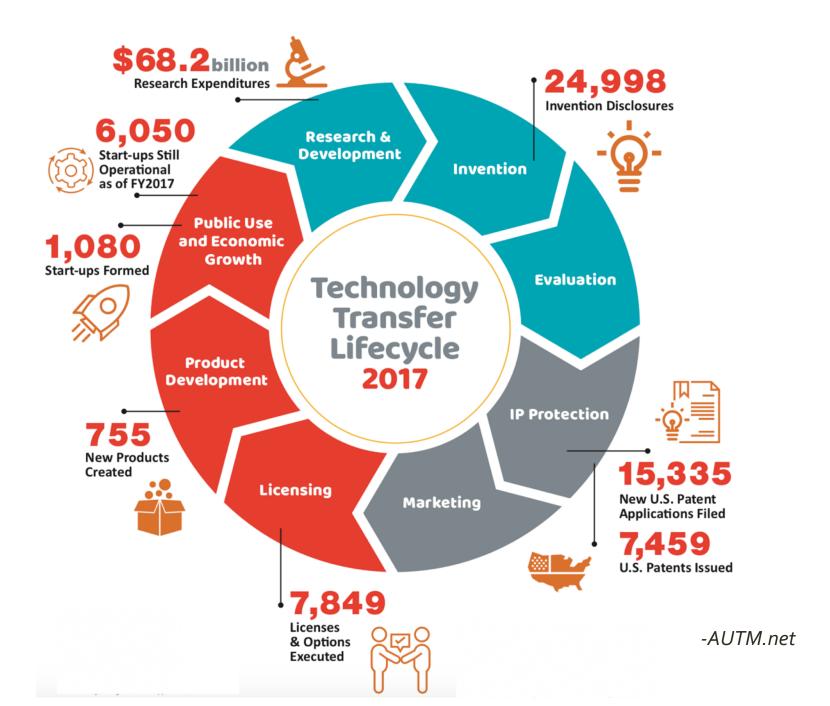


...and is a
driving
force in
start-up
creation...

11,000 c.start-ups formed since 1995



AUTM is a great resource for your TT program



### Licensing Executive Society



- International
- Industrial Perspective
- Licensing Strategies
- Royalty Rates
- Best Practices
- Networking

## Why Academic Technology Transfer?

#### **For Society**

- Adds billions of \$ to the economy
- Supports hundreds of thousands of jobs
- Spawns new businesses
- Creates new industries.
- Opens new Markets

## Why Academic Technology Transfer?

#### **For Universities**

- Retain entrepreneurial faculty
- Attract outstanding graduate students
- Contribute to the reputation for innovation
- Augment research programs through interaction with the private sector
- Enhance reputation for providing highly trained students for the industrial workforce

### Stimulating and Supporting Entrepreneurship

- Build and maintain links with venture capital
- Build and maintain links with angel investors
- Build and maintain links with wealthy alumnae
- Support on-campus incubators / accelerators
- Support on-campus makerspaces
- Encourage interdisciplinary communications
- Provide mentorship programs for first time entrepreneurs
- Provide assistance for grants access

# Tactics for Successful University Spin-outs

- Roll up technologies and IP from multiple institutions
- Secure corporate partners as early as possible
- View grants as back up, not as main funding strategy
- Nurture pre-seed and seed funding from angles, VCs.
- Be fast-acting, mentoring
- Staff your office with industrial experience

### Philosophy University Technology Transfer Offices

- **ACTIVE** marketer and arranger, or passive IP/contract office?
- Mission of university (teaching/research mix)
- Donations can be larger than license revenue
- Coordination with sponsored contracts
- Overhead rates
- Royalties, milestone fees
- Easy, 'tear-off' licenses
- Proactive outreach to elicit inventions

### Main Challenges for University Start-ups

- Undercapitalization
- Insufficient experience /network
- Insufficient market knowledge and customer feedback
- Naivete
- Lack of familiarity with business basics
- Time balancing between start-up and university duties

### Thank you!

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